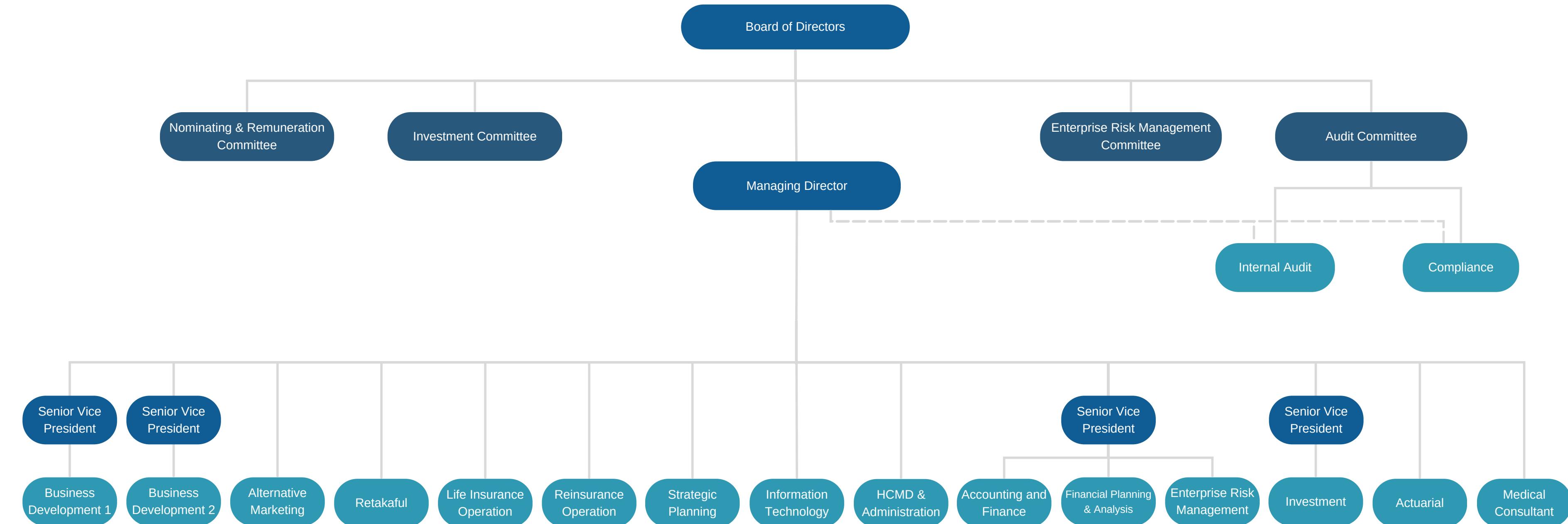




Organization Chart
Thaire Life Assurance Public Company Limited



Effective on October 1, 2025