



Opportunity Day Year-End 2025

4 March 2026

BEING A UNIQUE

Life Reinsurance Solutions Provider

THAIRE LIFE ASSURANCE PUBLIC COMPANY LIMITED
บริษัท ไทยริประกันชีวิต จำกัด (มหาชน)

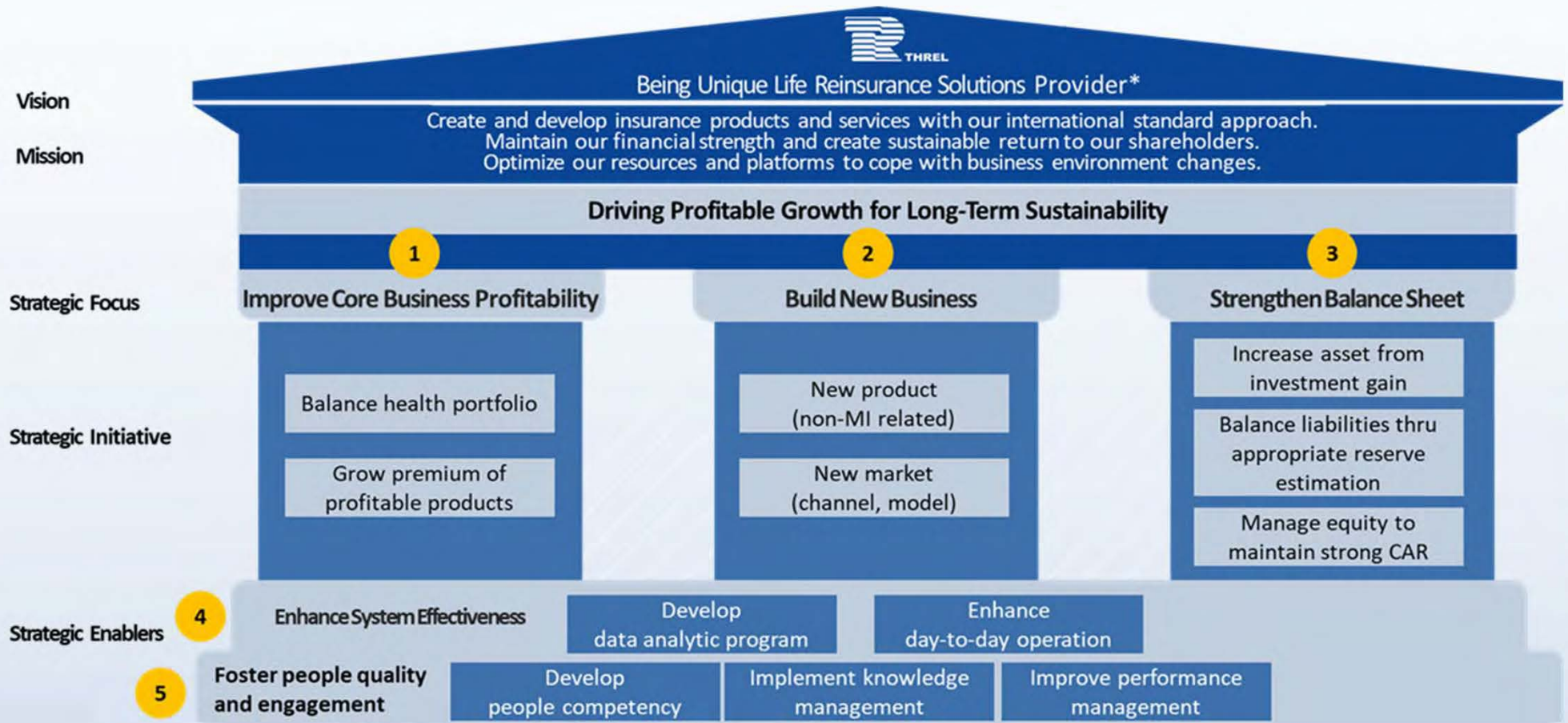
www.thairelife.co.th



Agenda

- Key Highlights 2025**
- Financial Performance**
- Outlook 2026**
- Business Outlook and Strategic Plan**
- Q&A**

Business Outlook & Strategic Plan



- Improve insurance portfolio quality
 - Maintain group business size – selective quality
 - Growth for non-group esp. non-medical inflation related products.
- Targeted combined <95%
- Net profit - Turnaround
- ROI > 3%

Q&A

For more information, please contact Investor Relation (IR).

IR contact :

Address: Thaire Life Assurance PCL (THREL)

92/7 Sathorn Thani Bldg.2, 6th floor, North Sathorn Road

Silom, Bangrak, Bangkok 10500

Telephone: K.Sirin +66(0) 2666 9000 ext 5420 **Fax:** +66(0) 2277 6227

E-mail: corpsecretary@thairelife.co.th

Website: <http://www.thairelife.co.th/>

